

# **TOWN OF ROCKLAND**

## **Massachusetts**



### **Five Year Capital Improvement Plan FY2010-FY2014**

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## REPORT OF THE CAPITAL PLANNING COMMITTEE - 2009

The Rockland Capital Planning Committee is responsible for assimilating all capital expenditures each Town department requires, assessing which expenditures should be given consideration for possible funding, then providing a 5 year “blueprint” budget report of these expenditures for the Board of Selectman, Finance Committee, Town Council and any other responsible party in Town government charged with the planning and allocation of Town revenues. By state law and Town Charter, **no Town meeting appropriation for capital expenditures, which are expenditures over \$50,000.00, can be approved for funding without proper submission, review and inclusion in a 5 Year Capital Improvement Plan by the Capital Planning Committee.** The current 5 Year Capital Improvement Plan consists of 40 project requests, most of them for needed repair work to the Town’s infrastructure and 9 equipment requests for replacement of old “dated” equipment needed for daily use. The total estimated expenditures needed to complete all projects and purchase all equipment submitted as requests and deemed worthy by the Capital Planning Committee for the next 5 years is over **71 million dollars.** The following is the 2009 report for fiscal years 2010-2014.

The 2009 Report is broken into 4 main sections:

1. Review of Projects underway in FY2009
2. New Projects for FY2010
3. Review of Critical Capital Projects
4. Looking Ahead

### **Review of Projects underway in FY2009**

Many projects by the Water and Sewer Department had funding means without impacting revenues needed to fund operational budgets and were recommended by Capital Planning to proceed. These projects and purchases are highlighted in “orange” under the description of the project or purchase with there corresponding funding source also having a highlighted color which can be tracked in the “Summary” section of the “5 Year Plan Capital Budget”, Exhibit 2 . Other projects recommended as priorities by the Capital Planning Committee for first available funding are highlighted in “green” under the description of the project or purchase. The following is a recap of the ones which had some progress or completed in FY09.

There was progress on many capital projects in FY09; some finding alternative sources for funding.

1. Water Department projects:
  - 1.1. Water Mains for Centre Ave - \$900,000 project which is being paid from the System Development Accounts. The project completed at the beginning of the fiscal year.

- 1.2. Chemical Feed System for Hannigan & Great Sandy Treatment plants- a \$50,000 project to be funded via the Massachusetts Water Pollution Trust and repaid via Water Department receipts. The project will be complete by the end of the fiscal year.
  - 1.3. Lincoln & Chestnut Water Storage Tanks - \$2,700,000 project which is being paid from the Water Abatement Account over the next 10 years. This project has slowed over purchasing land on Chestnut St. to start construction. The land purchase should be complete by the end of FY2009 and the construction of the new tanks should be completed over 3 years.
  - 1.4. Purchase/construction/renovations of the new Joint Rockland/Abington Water Office & Garage – a \$950,000 project funded via Bond issuance and repaid from Water Department receipts. The purchase will be complete by the start of FY2010.
  - 1.5. Replacement of chassis for 1998 utility truck - \$50,000 to be fund from the Water Undesignated Fund. Projected completed during FY2009
  - 1.6. Construction of Residual Handling Facilities – A \$2,045,000 project funded via a bond from the Massachusetts Water Pollution Trust and repaid via Water Department receipts. This project should be in full construction during FY2010 to be completed in FY2011.
2. Sewer Department Projects:
    - 2.1. Waste Treatment Upgrade – a \$3,000,000 project which began in FY07 and should be complete by FY2013. This project was funded via the State Revolving Bond Fund.
    - 2.2. Inflow & Infiltration/NPDES Permit - a \$1,500,000 project funded via the Sewer Development Account over 5 years. This year’s FY2010 Warrant article #31 is for a lesser \$100,000 expenditure than the \$300,000 budgeted figure.
  3. Fire Department Window replacements - six, old and very energy inefficient windows on the second floor of Fire Station facing Union Street were replaced during the summer through a grant. These were only part of the recommended project from FY2008-FY2012 5year plan. The remaining windows in the station still need replacing once a viable funding source can be found.
  4. School Department projects:
    - 4.1. Upgrades to the Rockland High School Science Labs – The School Department through reallocation of revenues and internal support was able to refurbish the Biology and General Science Labs. The remaining Chemistry and Physics labs still need to be done. This project is needed because the Science Labs are deemed sub standard by the State accreditation board(NEASC). Funding for the balance of the project, \$649,500, needs to be found.
    - 4.2. Middle School feasibility study – At May 2008 Town Meeting the \$294,840 portion needed as part of the \$655,200 was ratified for a one year debt exclusion. The engineering and architectural study is the foundation in the acceptance by the Massachusetts School Building Authority for determining the amount of money matched by the state to fund the building of a new Middle School. The

study will be complete by FY2010 and the process toward building a new Middle School will move into the next phase.

### **New Projects for FY2010**

Seven new projects came before the committee this year for inclusion in the current 5 Year Capital Plan.

1. Town Administrator's Office:
  - a. Repairing the dam at Studley Pond - \$100,000 project that has been previously unaddressed. The project has now been escalated by the state Department of Conservation and Recreation to have a defined time table for completion or the Town will face fines; taking away from an already impacted deficit budget. The project has been recommended by the committee for first available funding from free cash if available to Capital Planning and has also been recommended for any economic stimulus money.
  - b. Beech Hill Landfill repair- \$300,000 project that has been pushed back to the point where it has a potential impact on the Town through litigation. The project has been recommended as a priority if and when available funding is found.
  
2. Water Department Projects :
  - a. Replacement of water mains on Salem St. – Warrant Articles #36 & #37 on the May 4, 2009 Town Meeting. This is a \$750,000 project looking for one of two means for funding. Article #36 is by borrowing from the Water Pollution Abatement Trust and repaying the loan to the Trust and the Department of Environmental Protection and/or by seeking federal and state aid. Article #37 would fund the project through a general bond issue. Capital Planning has recommended approval of the project, but would not recommend issuance of a general obligation bond if or until the alternative funding can be finalized prior to the project start deadline.
  - b. Upgrading water meters- Warrant Articles #38 on the May 4, 2009 Town Meeting. This is a \$200,000 project to be funded through the Water Undesignated Fund Balance. Capital Planning has recommended approval of this article.
  
3. Sewer Department projects:
  - a. Vertical Step Screen – Warrant Article #37 on May 4, 2009 Town Meeting. This is a \$120,000 project to be funded through the Unreserved Fund Balance Account. Capital Planning has recommended approval of this article.
  - b. Replacement purchase of Influent/ Effluent Pumps - Warrant Article #33 on May 4, 2009 Town Meeting. This is a \$180,000 project over three years to be funded through the Unreserved Fund Balance Account. Capital Planning has recommended approval of this article.
  - c. Tank Maintenance - Warrant Article #35 on May 4, 2009 Town Meeting. This is a \$300,000.00 project over three years to be funded through the Unreserved Fund Balance Account. Capital Planning has recommended approval of this article.

## Review of Upcoming Critical Capital Projects

Of all the identified upcoming capital projects, there are several the CPC are recommending which the committee views as critical and should be moved toward completion once funding sources become available.

1. Replacement of the Middle School – With the passage of the Feasibility Study, Rockland will move ahead in the process of working jointly with the MSBA to determine the final design, location and cost of replacing the Rogers Middle School. Based on previous designs, the cost of the overall project is currently projected to be \$46,000,000- \$49,000,000. It is important to note that Rockland's share of this cost will be only in the 35-45% range. The final rate will be determined by the MSBA at the end of the Feasibility Study and is currently 45%. The recommended source of funding is a 20 year bond.
2. Updating of the High School Science Labs – Work has been done the Biology and General Science labs to buy more probationary time with the accreditation board (NEASC). However, Rockland High School is still at risk of losing their accreditation. There is major work which needs to be done to upgrade the Chemistry and Physics labs. The new cost estimates to bring these labs to full standards is \$649,000. The recommended source of funding is a one year Capital or Debt Exclusion or issuance of a general obligation bond if free cash is not available.
3. Road Repairs – In the FY2008-2012 5 Year Capital Improvement Plan the estimated cost to repave the 'worst' roads were approximately **\$4,000,000**. Since then, the price of asphalt has skyrocketed and the roads have had limited repair and continue to erode. Serious consideration should be given to developing a 4-5 year resurfacing plan to supplement the Chapter 90 money that addresses all the roads in Town. The cost of this project will only continue to rise the longer it is put off. The recommended source of funds is either via Capital or Debt Exclusion. A second option would be a bond issuance in order to reduce the immediate effect on the tax rate.
4. Repair of the Studley Dam – Putting off this project any longer could put the Town in a situation where it may face fines from the state Department of Conservation and Recreation and the Office of Dam Safety. The project has immediate needs and should be funded through free cash if enough free cash becomes available.
5. Replacement of the oldest fire truck in service, Engine #1. Last estimate submitted was over \$385,000.00. If the Town adopted and were able to fund a Capital Reserve, projects like this one could move forward on a lease/purchase program to distribute the cost over several years.

## Looking Ahead

Over the last several years, Rockland has found itself in a situation where Operational Budgets are growing faster than revenues. Although the needs of the Operational Budgets are paramount in the daily running of Town services, the capital needs of the Town can not be neglected. Not putting aside reserves toward capital improvements will have a long run detrimental effect on revenues for future budgets and ultimately the ability to count on an increase in the real estate assessment base because of depressed real estate values. As the years go by, the neglect is becoming more and more apparent. The recommended project expenditures highlighted in “gray” on Exhibit 2, in the “Summary” section of the “5 Year Capital Budget”, as “unfunded” continues to grow. For FY 2010, the projects Capital Planning has recommended as priorities total **1.8 million** in **unavailable** funding. This trend needs to be stopped.

If we put off repairs and do not spend an adequate amount money on maintaining our homes, or put off any planning for when a major expense will arise, the expense of performing a major repair has devastating effects.

The main question is: How do we find funding for these needs? Unfortunately, the Operating Budgets will continue to be tight. So requiring funding may have to go above and beyond the current tax levy. Debt or Capital exclusions need to be discussed as well as grouping projects for possible bond issues. As the needs of Departments change and grow, so to will the additional capital projects and requests for Capital Planning to review and provide in a 5 year budget forecast for the Board of Selectman, Finance Committee and all parties required in the planning and disbursement of Town revenues to use. To be included in timely fashion for future budget planning, new requests from all Departments need to be submitted to Capital Planning by October 1st each year.

The CPC meets most Thursdays at 7:00 p.m. in one of the Town Hall conference rooms.

Very truly yours,

Kenneth M. Murphy Jr.  
Chairman of the Capital Planning Committee;  
Scott MacKinlay, Vice Chairman;  
John Ellard, Secretary;  
Richard Phelps;  
Joseph Waisgerber;  
Kelli O’Brien-McKinnon;  
Joe Gambon

## Notes to Exhibits

### Exhibit 1

#### Description of Highlighted Portions in Exhibits

##### Funding Sources:

**Partially Funded by State:** These are projects that are assisted through matching funds or other aid, ex. Chapter 90. The Town will need to raise and appropriate the remaining funds to complete these projects.

**Totally Funded Projects:** These projects have funding sources through Town generated bonds, borrowing from state agencies or reserve accounts to complete the projects.

##### Scoring Table

**Score:** The scoring method used is the state guideline "From E- Capital Improvement Rating Sheet" in the "Developing a Capital Improvement Program" booklet. The criteria utilizes the Department's priority, the longevity of the project, the effect on the Department's operating cost and the effect on the Town's future revenues.

**Rank:** The tabulated scores determine the requests rank. All requests ranked in the top "5" positions with partial or no funding are given a "priority" status for future funding. All projects in the top "10" positions with funding sources are approved for recommendation at Town Meeting in the given year they appear as Warrant Articles.

### Exhibit 2

#### Description of Highlighted Portions in Exhibits

##### Project Recommendations:

**Priority Recommendation (Year)** These are projects that Capital Planning has recommended but can not start or complete because funding sources are unavailable to complete the project. The year Capital Planning first recommended the project on a 5 Year Capital Budget is in parenthesis. Some projects are in process.

**Recommended Project** These are projects recommended by Capital Planning that have procured bonds, borrowed funds from state agencies or used established reserve accounts to fund the projects to completion. The different funding sources have highlighted colors which correspond to "Funded" portion in the "Funding Summary" section of the "5 Year Capital Budget Summary."

Town of Rockland Departmental Capital Request Scoring Tabulation

March 22, 2009

Depart.	Dept.	Project Title	Total Est.	Department	Score	Rank	Notes
	Prior.		Expenditure	Planned FY			Totally Funded Projects
				Implement.			Partially Funded by State
School	1	New Rockland Middle School	\$ 46,000,000.00	2009-2013			Pending approval from Mass SBC
School	1	Update High School Science Labs	\$ 812,000.00	<sup>4</sup> 2009-2012	47	1	Chemistry & Physics labs still to finish
School	1	Initial Eng. Middle School Feasibility	\$ 655,000.00	2009	47	1A	Town portion (\$294,840.00) accepted at May 2008 Town Meeting
Highway	1	Road Repaving & Repair	\$ 4,200,000.00	<sup>3</sup> 2009-2013	47	1B	
Town Admin.	1	Repair Studley Dam	\$ 100,000.00	2010-2011	45	2	
Sewer	1	Inflow & Infiltration/NPDES Permit	\$ 1,500,000.00	2008-2013	45	2A	
Town Admin.	2	Beech St. Landfill Trench Repair	\$ 300,000.00	2010-2011	45	2B	
Water	1	Relplacement of Water Mains	\$ 750,000.00	2010	45	2C	Warrant article#37 submitted for May 2009 Town Meeting (needs bond approval)
Water	1	Lincoln & Chestnut Water Storage Tanks	\$ 2,700,000.00	<sup>1</sup> 2008-2013	43	3	
Fire	2	Window Replacement - Fire Station	\$ 74,500.00	<sup>4</sup> 2008	40	5A	Partially done from State grant
Fire	1	Fire Engine 1	\$ 385,000.00	<sup>1</sup> 2008	40	5B	
Water	2	Construction of Residential Handling Fac.	\$ 2,045,000.00	2010-2012	40	5C	Acceptance for funding at May 2008 Town Meeting
Water	2	Install new water meters	\$ 200,000.00	2010	40	5D	Warrant article # 38 submitted for May 2009 Town Meeting
Water	2	Purchase/Construction- Garage	\$ 950,000.00	2009		6	Acceptance for funding at May 2008 Town Meeting
Sewer	2	Waste Treatment Plant Upgrade (start FY2007)	\$ 3,000,000.00	2008-2013	39	7	
Sewer	2	Verical Step Screen	\$ 120,000.00	2010	39	7A	Warrant article# 30 submitted for May 2009 Town Meeting
Sewer	2	Upgrading Exisiting Waste Water Tanks	\$ 300,000.00	2010-2013	39	7B	Warrant article# 35 submitted for May 2009 Town Meeting
School	4	Fire Alarm - Jefferson/Memorial Park	\$ 95,000.00	<sup>1</sup> 2010	38	8	
Sewer	2	Replacement of Influent/Effluent Pumps	\$ 180,000.00	2010-2013	37	9	Warrant article# 33 submitted for May 2009 Town Meeting
School	9	Upgrade Fire Alarms - High School, Middle School & Esten	\$ 150,000.00	<sup>1</sup> 2009-2013	37	9A	Middle School portion not considered: \$50,000 because of new SBC project.
Fire	4	Fire Engine 2	\$ 385,000.00	<sup>1</sup> 2010	36	10	
Fire	5	Fire Engine 4	\$ 385,000.00	<sup>1</sup> 2011	36	10A	
School	11	Replace HVAC system-High School	\$ 500,000.00	<sup>1</sup> 2011	35	11	
School	7	Hot Water Tank replacement - High School	\$ 55,000.00	<sup>1</sup> 2009	33	12	
Park	2	Veterans Stadium	\$ 155,930.00	<sup>1</sup> 2008	33	12A	
Park	1	Mem. Park JV Field	\$ 404,760.00	<sup>1</sup> 2008	32	13	
School	14	Sprinkler Sys. Update - All Schools	\$ 250,000.00	2009-2013	32	13A	
School	5	Boilers- Esten & Middle School	\$ 130,000.00	<sup>1</sup> 2008	31	14	Middle School portion not considered \$65,000 (SBC)
School	13	Replace Exterior Windows-High School	\$ 200,000.00	<sup>1</sup> 2009-2013	31	14A	
School	1	350 computers	\$ 550,000.00	<sup>1</sup> 2009	31	14B	
School	6	Back up Boilers - Jefferson& Memorial Park	\$ 130,000.00	<sup>1</sup> 2009	30	15	
School	13	Upgrade Plumb. All Schools	\$ 500,000.00	<sup>1</sup> 2009-2013	30	15A	
School	18	Conform to ADA Req.- All Schools	\$ 250,000.00	<sup>1</sup> 2009-2013	30	15B	

Town of Rockland Departmental Capital Request Scoring Tabulation

March 22, 2009

Depart.	Dept.	Project Title	Total Est.	Department	Score	Rank	Notes
	Prior.		Expenditure	Planned FY			Totally Funded Projects
				Implement.			Partially Funded by State
Fire	3	Ambulance 2	\$ 175,000.00	<sup>1</sup> 2009	29	16	
School	15	Refurbish High School Auditorium	\$ 200,000.00	<sup>1</sup> 2010	29	16A	
School	12	Renovate High School Locker Rooms	\$ 120,000.00	<sup>1</sup> 2010	29	16B	
School	16	Replace Int./Ext. Fire Doors All Schools	\$ 250,000.00	<sup>1</sup> 2009-2013	29	16 C	
Police	2	Cruisers	\$ 60,000.00	<sup>2</sup> 2008	28	17	Look at lease program - under minimum level
Park	3	Girls Softball Field	\$ 177,590.00	<sup>1</sup> 2010	26	18	
Highway	1	Side Walk Plow	\$ 116,000.00	<sup>1</sup> 2008	25	19	
Park	5	Spring St Fields (5)	\$ 808,000.00	<sup>1</sup> 2010	25	19A	
School	2	2 Trucks	\$ 60,000.00	<sup>2</sup> 2009	24	20	
Highway	2	Sweeper	\$ 140,000.00	<sup>1</sup> 2008	22	21	
Park	7	Bicentennial Track/Field	\$ 527,760.00	<sup>1</sup> 2010	21	21	
Park	6	Hartstuff Field	\$ 250,840.00	<sup>1</sup> 2010	19	23	
Park	8	Jefferson Field	\$ 192,840.00	<sup>1</sup> 2011	19	23A	
Park	4	Esten Field	\$ 241,760.00	<sup>1</sup> 2010	18	24	
School	17	Replace High School Gym Floor	\$ 125,000.00	<sup>1</sup> 2010	17	25	
Park	9	Lower Oval Field	\$ 191,520.00	<sup>1</sup> 2012	11	26	
School	3	500 Student Lockers	\$ 90,000.00	<sup>1</sup> 2009	11	26A	
Park	11	Blaisdale Field	\$ 49,000.00	<sup>2</sup> 2013			Project under CPC consideration requirements
Park	12	Reeds Pond Park	\$ 34,000.00	<sup>2</sup> 2012			Project under CPC consideration requirements
School	3	Middle School ext. doors & windows	\$ 1,200,000.00	<sup>1</sup> 2010			Not considered because of new SBC project
School	2	Leak Repairs-Middle School	\$ 250,000.00	2008			Not considered because of new SBC project
School	8	Fire Doors Clos. Mechanisms - All Sch.	\$ 125,000.00	<sup>2</sup> 2009-2013			Motioned not to consider
School	10	Upgrade Elect. Panels all schools	\$ 605,000.00	2008-2013			Tabled with no decision
Park	10	Lewis Park	\$ 33,000.00	<sup>2</sup> 2013			Project under CPC consideration requirements

57	Requests reviewed	
	Total estimated cost of all reviewed	\$ 74,434,500.00
	Total of requests not considered	\$ 2,471,000.00
	Total requests included in plan	\$ 71,963,500.00

<sup>1</sup> Estimates based on FY2008 submissions

<sup>2</sup> Under minimum levels for each fiscal year as presented.

<sup>3</sup> Based on 2008 estimates. No escalation for asphalt futures.

<sup>4</sup> Project has had partial construction during FY2009

Depart.	Dept.	Project Title	Total Est.	Department	Score	Rank	Notes
	Prior.		Expenditure	Planned FY			Totally Funded Projects
				Implement.			Partially Funded by State

**Projects underway during FY2009**

School	1	Update High School Science Labs	\$ 812,000.00
Fire	2	Window Replacement - Fire Station	\$ 74,500.00
Highway	1	Road Repaving & Repair	\$ 4,200,000.00
School	1	Initial Eng. Middle School Feasibility	\$ 665,000.00
Water	2	Purchase/Construction- Garage	\$ 950,000.00

Biology and General Science labs completed (\$162,015.00)
6 windows replaced on front of station (\$20,000.00)
no streets completed during FY2009
Purchase to be completed during FY2009

**Projects completed during FY2009**

Water	2	12" Water Main - Centre Ave	\$ 900,000.00
Water	2	Replacement Chasis 1998 Utility Trcuk	\$ 50,000.00
Water	2	Chemical Feed System Great Sandy	\$ 50,000.00

Streets done on project changed from original submission

**FIVE YEAR CAPITAL BUDGET PLAN : FY2010-FY2014  
PROJECT REQUESTS BY DEPARTMENT**

Priority Recommendation (Year)  
Recommended Project

Depart.	Project Title	Total Est. Expenditure	Suggested Funding Source	Requested Project Compl. Date	Recommend. Project Compl. Date	FY 2010	FY2011	FY2012	FY2013	FY2014
Park	Mem. Park JV Field	\$ 404,760.00		FY2008	FY2013				\$ 4,047,600.00	
	Veterans Stadium	\$ 155,930.00		FY2008	FY2012		\$ 155,930.00			
	Girls Softball Field	\$ 177,590.00		FY2010	FY2014					\$ 177,590.00
	Esten Field	\$ 241,760.00		FY2010	FY2014					\$ 241,760.00
	Spring St Fields (5)	\$ 808,000.00		FY2010	FY2015					
	Hartsuff Field	\$ 250,840.00		FY2010	FY2014					\$ 250,840.00
	Bicentennial Track/Field	\$ 527,760.00		FY2010	FY2016					
	Jefferson Field	\$ 192,840.00		FY2011	FY2016					
Lower Oval Field	\$ 191,520.00		FY2012	FY2016						
<b>Dept. Total</b>		\$ 2,951,000.00				\$ -	\$ -	\$ 155,930.00	\$ 4,047,600.00	\$ 670,190.00

Water	Lincoln & Chestnut		Water							
	Water Storage Tanks (2007)	\$ 2,700,000.00	Abatements	FY2014	FY2014	\$ 900,000.00	\$ 900,000.00	\$ 900,000.00		
	Construction of Residual Handling Facilites (2) (2008)	\$ 2,045,000.00	Water Abatmnt							
	Purchase/Construction of Office & Garage	\$ 950,000.00	Trust 20 yr Bond	FY2009	FY2009	\$ 1,022,500.00	\$ 1,022,500.00			
	Water Mains	\$ 750,000.00	Bond/Water							
	Water Meter Replacements	\$ 200,000.00	Receipts	FY2009	FY2009	\$ 950,000.00				
			Water Abatmnt							
			Trust 20 yr Bond	FY2010	FY2010	\$ 750,000.00				
<b>Dept. Total</b>	\$ 6,645,000.00	Water Undesig. Fund	FY2010	FY2010	\$ 200,000.00			\$ 900,000.00	\$ -	\$ -

School	Update High School									
	Science Labs (2008)	\$ 812,000.00		FY2008	FY2010	\$ 649,500.00				
	Middle School Feasibility/Engineering Project (2008)	\$ 655,000.00	State Funding/ 2							
	New Middle School (2008)	\$ 46,000,000.00	Debt Exclusion	FY2009	FY2010	\$ 655,200.00				
	Fire Alarm - Jeffer/Mem. (2007)	\$ 95,000.00	State Funding/ 2							
	Upgrade Fire Alarms		Gen. Obl. Bonds	FY2010-2014			\$ 16,100,000.00	\$ 16,100,000.00	\$ 13,800,000.00	
	High School & Esten (2007)	\$ 100,000.00		FY2009	FY2011	\$ 95,000.00				
	Replace HVAC system									
	High School	\$ 500,000.00		FY2009-2011	FY2010-2012		\$ 50,000.00	\$ 50,000.00		
	Hot Water Tank replacement - High School	\$ 55,000.00		FY2009	FY2010		\$ 55,000.00			
	Sprinkler Sys. Update									
	All Schools	\$ 250,000.00		FY2013	FY2014	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00
	Boilers- Esten School	\$ 65,000.00		FY2008	FY2009	\$ 65,000.00				
	Replace Exterior Windows-High School	\$ 200,000.00		FY2009			\$ 200,000.00			
	Back up Boilers - Jefferson & Memorial Park	\$ 130,000.00		FY2009		\$ 130,000.00				
	Locker Room - High School	\$ 120,000.00		FY2010	FY2011			\$ 120,000.00		
	Refurbish High School									
	Auditorium	\$ 200,000.00		FY2010	FY2012			\$ 200,000.00		
	Conform to ADA Req.-All Schools	\$ 250,000.00		FY2013	FY2015		\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00

Priority Recommendation (Year)  
Recommended Project

**FIVE YEAR CAPITAL BUDGET PLAN : FY2010-FY2014**  
**PROJECT REQUESTS BY DEPARTMENT**

Depart.	Project Title	Total Est. Expenditure	Suggested Funding Source	Requested Project Compl. Date	Recommend. Project Compl. Date	FY 2010	FY2011	FY2012	FY2013	FY2014
School	Replace Int./Ext. Fire Doors									
	All Schools	\$ 250,000.00		FY2013	FY2014	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00
	Replace High School Gym Floor	\$ 125,000.00		FY2010						
	Upgrade Plumb. All Schools	\$ 500,000.00		FY2013	FY2014	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00
<b>Dept. Total</b>		\$ 50,307,000.00				\$ 1,794,700.00	\$ 17,155,000.00	\$ 16,720,000.00	\$ 14,050,000.00	\$ 250,000.00

Fire	Window Replacement - Fire Station (2007)	\$ 74,500.00		FY2008	FY2009	\$ 54,500.00				
<b>Dept. Total</b>		\$ 74,500.00				\$ 54,500.00	\$ -	\$ -	\$ -	\$ -

Highway	Road Repaving & Repair (2007)	\$ 4,200,000.00	Chapt. 90	FY2008-2013		\$ 840,000.00	\$ 840,000.00	\$ 840,000.00	\$ 840,000.00	\$ 840,000.00
<b>Dept. Total</b>		\$ 4,200,000.00				\$ 840,000.00	\$ 840,000.00	\$ 840,000.00	\$ 840,000.00	\$ 840,000.00

Town Admin.	Studley Dam Repair (2009)	\$ 100,000.00		FY2010	FY2010	\$ 100,000.00				
	Beech Hill Landfill Repair (2009)	\$ 300,000.00		FY2010	FY2011		\$ 300,000.00			
<b>Dept. Total</b>		\$ 400,000.00				\$ 100,000.00	\$ 300,000.00			

Sewer	Waste Treatment Plant Upgrade (2007)	\$ 3,000,000.00	State Revolving Funds/Bonds	FY2013	FY2013	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	
	Inflow & Infiltration/ NPDES Permit (2007)	\$ 1,500,000.00	Sewer Develop Account	FY2012	FY2102	\$ 100,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	
	Vertical Step Screen Filter (2009)	\$ 120,000.00	Sewer Fund Bal	FY2010	FY2010	\$ 120,000.00				
	Replacement of Influent/ Effluent Pumps (2009)	\$ 180,000.00	Sewer Fund Bal	FY2012	FY2012	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00		
	Waste Water Tank Maint. (2009)	\$ 300,000.00	Sewer Fund Bal	FY2012	FY2012	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00		
	<b>Dept. Total</b>		\$ 5,100,000.00				\$ 880,000.00	\$ 960,000.00	\$ 960,000.00	\$ 800,000.00

**Total Capital Projects \$ 69,277,500.00**

FY2010	FY2011	FY2012	FY2013	FY2014
\$ 7,391,700.00	\$ 20,877,500.00	\$ 19,575,930.00	\$ 19,737,600.00	\$ 1,760,190.00

Priority Recommendation (Year)  
Recommended Project

**FIVE YEAR CAPITAL BUDGET PLAN : FY2010-FY2014**  
**EQUIPMENT REQUESTS BY DEPARTMENT**

Depart.	Equipment Item	Total Est. Expenditure	Suggested Funding Source	Requested Purchase Date	Recommend. Purchase Date	FY 2010	FY2011	FY2012	FY2013	FY2014
School	350 computers	\$ 550,000.00		FY2008	FY2009-2011	\$ 163,333.33	\$ 163,333.33	\$ 163,333.33		
	2 Trucks	\$ 60,000.00		FY2008	FY2014					\$ 60,000.00
	500 Student Lockers	\$ 90,000.00		FY2009	FY2010-2011	\$ 45,000.00	\$ 45,000.00			
<b>Dept. Totals</b>		\$ 700,000.00				\$ 208,333.33	\$ 208,333.33	\$ 163,333.33	\$ -	\$ 60,000.00

Fire	Fire Engine 1 (2007)	\$ 385,000.00	Mitigation Fd	FY2008	FY2010	\$ 385,000.00				
	Ambulance 2	\$ 175,000.00	Lease/Pur	FY2008	FY2010	\$ 175,000.00				
	Fire Engine 2	\$ 385,000.00	Lease/Pur	FY2010	FY2011		\$ 145,000.00	\$ 145,000.00	\$ 145,000.00	
	Fire Engine 4	\$ 385,000.00	Lease/Pur	FY2011	FY2012		\$ 148,000.00	\$ 148,000.00	\$ 148,000.00	
<b>Dept. Totals</b>		\$ 1,330,000.00				\$ 560,000.00	\$ 145,000.00	\$ 293,000.00	\$ 293,000.00	

**FIVE YEAR CAPITAL BUDGET PLAN : FY2010-FY2014  
EQUIPMENT REQUESTS BY DEPARTMENT**

Priority Recommendation (Year) Recommended Project	Depart.	Equipment Item	Total Est. Expenditure	Suggested Funding Source	Requested Purchase Date	Recommend. Purchase Date	FY 2010	FY2011	FY2012	FY2013	FY2014
	Highway	Side Walk Plow	\$ 116,000.00 <sup>1</sup>		FY2008	FY2011		\$ 116,000.00			
		Sweeper	\$ 140,000.00 <sup>1</sup>		FY2008	FY2012		\$ 140,000.00			
<b>Dept. Totals</b>			\$ 256,000.00				\$ -	\$ 256,000.00	\$ -	\$ -	
<b>Total Capital Equipment Requests \$ 2,286,000.00</b>							<b>FY2010</b>	<b>FY2011</b>	<b>FY2012</b>	<b>FY2013</b>	<b>FY2014</b>
							\$ 768,333.33	\$ 609,333.33	\$ 456,333.33	\$ 293,000.00	\$ 60,000.00

**Total Est. Expenditures Considered \$ 71,963,500.00**

**FIVE YEAR CAPITAL BUDGET PLAN :  
FY2010-FY2014 SUMMARY**

Total Est. Expenditures in current 5 year plan	FY 2010	FY2011	FY2012	FY2013	FY2014
\$ 71,929,920.00	\$ 8,260,033.33	\$ 21,786,833.33	\$ 20,032,263.33	\$ 20,030,600.00	\$ 1,820,190.00

**Funding Summary:**

General Obligation Bonds	\$ 950,000.00	\$ 7,245,000.00	\$ 7,245,000.00	\$ 6,210,000.00	
State Revolving Bond Fund	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00
Water Abatement Trust Bonds	\$ 1,772,500.00	\$ 1,022,500.00			
State Aid <sup>2</sup>	\$ 360,360.00	\$ 8,855,000.00	\$ 8,855,000.00	\$ 7,590,000.00	
Chapter 90	\$ 310,000.00	\$ 305,000.00	\$ 305,000.00	\$ 305,000.00	\$ 305,000.00
Debt Exclusion Funds	\$ 294,840.00				
Water Abatements	\$ 175,000.00	\$ 175,000.00	\$ 175,000.00	\$ 175,000.00	\$ 175,000.00
Water Undesignated Fund	\$ 200,000.00				
Water System Develop. Acc.					
Sewer Develop Accounts	\$ 100,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	
Free Cash					
Unreserved Sewer Fund Balance Account	\$ 280,000.00	\$ 160,000.00	\$ 160,000.00		
Expected Mitigation Funds	\$ 385,000.00				
<b>Total Est. Available Funding</b>	<b>\$ 5,327,700.00</b>	<b>\$ 18,402,500.00</b>	<b>\$ 17,380,000.00</b>	<b>\$ 15,080,000.00</b>	<b>\$ 980,000.00</b>
<b>Unfunded Expenditures in current 5 year plan</b>	<b>\$ 2,932,333.33</b>	<b>\$ 3,384,333.33</b>	<b>\$ 2,652,263.33</b>	<b>\$ 4,950,600.00</b>	<b>\$ 840,190.00</b>

**CPC Priority Recommendation Summary Totals**

	FY 2010	FY2011	FY2012	FY2013	FY2014
<b>Funded</b>	<b>\$ 965,200.00</b>	<b>\$ 16,405,000.00</b>	<b>\$ 16,405,000.00</b>	<b>\$ 14,105,000.00</b>	<b>\$ 305,000.00</b>
<b>Unfunded Priorities</b>	<b>\$ 1,814,000.00</b>	<b>\$ 885,000.00</b>	<b>\$ 585,000.00</b>	<b>\$ 535,000.00</b>	<b>\$ 535,000.00</b>

**Notes:**

- <sup>1</sup> Cost figures from FY2008 submissions.
- <sup>2</sup> Figures based on 55% state aid from Mass SBC. Actual percentage to be determined.
- <sup>3</sup> Cost and time line are estimated. Actual data to be determined after Engineering Feasibility Study completion.
- <sup>4</sup> Figures are currently estimates until the actual approved plan has been accepted by the Mass SBC.
- <sup>5</sup> Cost supplied based on 2008 pricing for asphalt with no escalation factor.